

	THE SADDLE LIGHT CENTER												
	2018 ACTUAL / 2019 BUDGET												
			2014		2015		2016		2017		2018		2018
ACCOUNT NUMBER			ACTUAL		ACTUAL		ACTUAL		ACTUAL		BUDGET		ACTUAL
4000	REVENUE												
4100	RIDER'S FEES		30,890		34,127		35,884		40,540		39,573		33,727
4201	FULL SCHOLARSHIPS EARNED		14,300		13,350		18,340		25,730		23,234		15,860
4301	PARTIAL SCHOLARSHIPS EARNED	12.9%	8,319	10.9%	9,580	10.6%	4,932	9.8%	3,385	12.4%	2,470	10.5%	4,506
4600	AWCF		-		-		-		-		-		-
4601	DSSW		16,702		22,556		24,267		27,210		19,757		28,908
4602-A	LIFETIME LIVING		1,319		1,758		1,245		147		-		-
4602-B	GROUP HOME		-		-		-		-		-		-
	RES CARE		975		590		1,200		1,875		-		-
4602	EDUCARE		1,105		1,320		-		75		2,205		1,575
4603	TOC		10,260		7,860		12,660		9,240		7,056		7,000
4604	CAPROCK		7,511		6,737		11,150		9,833		9,106		9,679
4605	DAYBREAK		-		-		-		-		-		-
	RIDERS REVENUE	47%	91,380	44%	97,878	45%	109,678	46%	118,035	50%	103,401	42%	101,255
4710	DONATIONS		83,445		47,867		77,863		60,498		81,000		62,347
4720	GIFTS IN KIND		6,191		15,699		12,386		4,084		6,000		-
4730	DONATED PROF FEES & SERVICES		1,354		616		826		1,178		700		1,379
4740	FOUNDATION & TRUST GRANTS		-		27,625		15,500		20,675		25,000		26,810
4700	DONATIONS, OTHER / IRA		-		-		560		-		-		100
	DONATIONS	40%	90,989	44%	91,807	42%	107,135	45%	86,435	37%	112,700	46%	90,635
4611	EQUESTFEST		17,436		21,920		16,274		23,707		23,000		13,722
4612	FUNDRAISING INCOME		8,342		5,586		5,227		6,751		6,000		5,985
	FUNDRAISING INCOME	13%	25,778	12%	27,506	13%	21,501	9%	30,458	13%	29,000	12%	19,707
	TOTAL REVENUE		208,147		217,191		238,314		234,928		245,101		211,596
6000	GENERAL & ADMINISTRATIVE												
6010	DIRECTORS FEES		12,000		12,360		12,731		13,113		6,884		6,877
6011	D & O INSURANCE		350		350		350		350		350		350
6020	ADMIN ASSISTANT		7,393		10,425		17,106		17,525		18,380		17,302
6030	SOCIAL SECURITY TAX		5,473		5,600		6,274		7,111		7,389		7,167
6040	MEDICARE EXPENSE		1,280		1,310		1,467		1,663		1,728		1,676
	TEXAS WORKFORCE				5,823		589		316		1,607		242
6042	EQUESTFEST EXPENSES		799		731		3,332		5,529		5,600		5,303
6050	FUND RAISING EXPENSES		1,885		4,604		321		2,221		2,100		-
6060	MARKETING EXPENSE		4,727		3,598		6,006		4,878		3,600		3,439
6070	BANK FEES		-		-		-		128		100		60
6080	ACCOUNTING EXPENSE		1,996		2,067		2,519		2,563		2,500		2,655
6090	OFFICE & MISCELLANEOUS EXPENSE		3,745		286		1,289		1,060		500		1,221
6091	OFFICE SUPPLIES		3,116		4,671		4,659		5,887		5,500		4,197
6000	TOTAL GENERAL & ADMINSTRATIVE		42,764		51,825		56,643		62,344		56,238		50,490
	PROGRAM EXPENSES												
6200	HORSE & BARN EXPENSES												
6210	FACILITY RENT		22,800		22,800		23,280		23,760		23,760		23,760
6220	BARN EXPENSES		353		4,139		3,641		429		2,500		1,595
6221	TRUCK EXPENSES		2,290		1,853		3,487		1,885		2,100		1,739
6225	DEPRECIATION		-		-		-		-		-		-
6230	FEED		10,342		11,439		9,557		9,055		10,500		7,969
6231	SHAVINGS		6,009		7,310		7,982		5,938		6,500		5,480

SUMMARY REVENUE & EXPENSES

			2014	2015	2016		2017		2018		2018	
ACCOUNT NUMBER			ACTUAL	ACTUAL	ACTUAL		ACTUAL		BUDGET		ACTUAL	
6232	ALFALFA		3,375	3,104	2,502		3,765		4,000		3,932	
6233	HAY		9,073	11,676	12,665		13,902		14,000		15,296	
6240	FLY TREATMENT--OVERHEAD SPRAY		275	550	825		-		250		560	
6250	HORSE CARE SUPPLIES		1,331	1,176	1,766		1,834		2,000		1,874	
6260	MEDICINE		4,644	3,222	1,716		2,417		2,500		2,005	
6261	VETERINARIAN		5,465	4,909	7,636		7,604		6,000		6,599	
6265	CONTRACT LABOR		-	-			-				-	
6270	BARN MANAGER		25,056	25,808	26,499		28,413		28,676		28,518	
6280	HORSE TRAINERS		2,285	2,081	2,143		2,720		2,387		3,418	
6290	FARRIER		3,140	2,710	3,200		4,120		4,000		4,340	
6200	TOTAL HORSE & BARN EXPENSES		96,437	102,777	106,899		105,842		109,173		107,084	
6500	RIDER PROGRAM EXPENSES											
6510	HIPPOTHERAPY INSTRUCTOR FEES		24,625	28,917	27,303		34,012		40,767		34,111	
6515	TRANSCRIPTION FEES		3,334	3,798	3,902		2,626		3,000		2,879	
6520	THERAPEUTIC INSTRUCTOR FEES		4,140	2,516	4,607		6,068		7,226		4,451	
	PROGRAM DIRECTOR				-		-		6,884		6,877	
6530	VOLUNTEER COORDINATOR		5,226	9,942	11,986		12,673		12,293		15,750	
6540	PROGRAM COORDINATOR		7,908	-	-		-		-		-	
6542	RIDER PROGRAM SUPPLIES/EQUIPMENT		460	2,915	1,590		644		1,000		280	
6550	GENERAL LIABILITY INSURANCE		1,762	1,727	1,921		1,862		2,000		1,864	
6560	STATE/PT LICENSE		215	215	220		220		220		-	
6570	PATH FEES & EXPENSES		2,400	4,200	2,935		4,369		3,500		3,080	
6580	PHONE & UTILITIES		2,206	2,856	2,638		2,398		2,900		2,559	
6500	TOTAL RIDER PROGRAM EXPENSES		52,277	57,086	57,102		64,872		79,790		71,851	
	TOTAL EXPENSES		191,478	211,688	220,644		233,058		245,201		229,425	
	NET INCOME (LOSS)		16,670	5,503	17,670		1,870		(100)		(17,829)	