

# FUNDING APPLICATION

## GENERAL INFORMATION

### Organization Information

<b>Legal Name:</b> The Saddle Light Center	<b>Federal Tax ID#:</b> 74-2612738	<b>Are you a 501(3)(c) charity?</b> Yes	
<b>Address:</b> 17530 Old Evans Rd	<b>City:</b> Selma	<b>State:</b> Texas	<b>Zip Code:</b> 78154
<b>Website:</b> www.thesaddlelightcenter.com	<b>Fax:</b> (210) 651-9574		

### Head Of Organization

<b>Name:</b> Kerstin Fosdick	<b>Title:</b> Executive Director
<b>E-Mail Address:</b> slcdirector@sbcglobal.net	<b>Phone:</b> (210) 651-9574

### Application Contact

<b>Name:</b> Patricia Lucas	<b>Title:</b> Vice President, BOD	<b>E-Mail Address:</b> trish.lucas2@gmail.com	<b>Phone:</b> (808) 347-8546
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<b>Previous funding received from The Gordon Hartman Family Foundation</b>	
<b>Year</b>	<b>Funding \$</b>
2014	\$5,000
2015	\$5,000
2017	\$5,000
2018	\$5,000
<b>Total</b>	<b>\$20,000</b>

**Has the organization applied to the Gordon Hartman Family Foundation in the past and been declined?**  
No

<b>Grant Amount Requested \$:</b>	<b>Total Project Budget \$:</b>	<b>Organization's Annual budget \$:</b>
\$5,000	\$193,441	\$249,438

**Mission Statement:**  
The mission of The Saddle Light Center is to provide equestrian therapy for children, teenagers, and adults that have a disability including: neurological, orthopedic, learning and emotional as well as a wide range of others. Our goal is to inspire our riders to accomplishments previously considered beyond their capabilities.

**PROJECT INFORMATION**

**Program / Project Title:**  
Healthy Happy Horses

**PROJECT TIMELINE**

<b>Start Date</b>	<b>End Date</b>
11/01/2019	12/31/2019

**Program / Project Description:**  
Our Happy Healthy Horse project is to continue our equestrian riding program with exactly that - happy and healthy horses. We do this so they, in turn, can help our clients improve riding skills and achieve new skills to improve their overall quality of life. The Program Expenses does include the facility rent which alone, increased \$3,800 this year. It also includes care of our horses to include the feed, shavings, veterinarian bills, the horse trainers, barn manager and farrier care. The riding program expenses include the instructor fees and staff which help keep the program running.

The amounts listed below in in the projected funds allocation listing are the average monthly amounts for the first eight months of 2019. We then took those amounts and multiplied them by 2 (for the months of November and December). We listed below the amount, by percentage, this grant would cover for each of these items in this two month period.

Facility Rent: 33% of total for 2 months  
 Hay, feed, shavings and supplements: 33% of total for two months  
 Farrier care: 35% of total for two months  
 Veterinarian care: 50% of total for two months  
 Barn manager & riding program expenses: 10% of total for two months

During last two months of the year (November and December), we will offer 5 weeks of lessons. The Saddle Light Center takes Thanksgiving week off and then will be off from December 16th through the end of the year for Christmas break, in conjunction with San Antonio ISD school breaks. Currently, we have 50-60 lessons per week (depending on weather and client attendance). For those 5 weeks, this grant would provide assistance for 250-300 lessons and for 56 distinct clients. Happy and Healthy Horses allow us to fulfill the Gordon Hartman Family Foundation mission which is dedicated to help bring about positive transformation in the lives of our friends with special needs, their families and caregivers. Here at The Saddle Light Center we focus on all who have disabilities and improving their day to day quality of lives.

#### **Evaluation Plan:**

We plan to evaluate our horses as happy and healthy as follows:

1. Physically: (a) To ensure that each horse maintains a healthy weight, horses weights are monitored and documented monthly. Their diet is then adjusted with supplements and grains as needed. (b) To ensure that the horses are not physically overworked, a schedule is maintained to utilize horses in a manner that allows for no more than 2 hours per day from Monday through Friday. When a horse is not fully capable of riders, substitutions are made with other horses keeping this schedule in mind.

2. Emotionally: (a) To ensure that each horse gets enough exercise, a trainer exercises the horses each week, in addition to our lessons. The trainer also helps to identify medical issues early with the horses. (b) To ensure that the social need ("herd mentality") is met, we maintain 3 outdoor paddocks and a round pen as well as individual inside stalls. The stalls are used for feeding each horse their individualized diet, staging for lessons, during the intense heat of the day and for inclement weather. Otherwise the horses socialize together outside.

3. Medically: (a) To ensure that each horse is in the best medical state the farrier cares for their feet every 5-6 weeks. (b) In addition, 6 of our horses currently require medications we receive from our veterinarian. (c) To ensure that each horse is in good shape, the barn manager, horse trainers, program director and horse handlers for each lesson evaluate gait and responsiveness to ensure we catch injuries as soon as possible.

4. Awareness: (a) To ensure the Board of Directors are aware of any changes in the horses status, there is a standing agenda item to talk about the horses and their conditions at every monthly BOD meeting along with a way forward for the horse as provided by the Program Director.

#### **Plans to sustain project beyond the term of this request:**

The Saddle Light Center has been in operation for more than 25 years and we continue to seek ways to ensure revenue needed as listed below:

1. As we continue to grow, we will continue to apply for grants to help us cover scholarships and program expenses. The scholarship program is one that enables us to provide assistance to those families who would otherwise not have access to our services. We generally seek grants for the scholarship program annually.

2. We will continue to build our client and instructor base so we can increase rider revenue to help with costs. Rider fees help cover some of the program expenses. We will at times also seek grants to assist with Program Expenses as well.

3. As an organization, we will continue to ask for donations and coordinate fund raising events. We do participate in The Big Give and have an annual fundraising event in the fall, EquestFest.

4. Our last resort will be to increase our fees, however, at this point, we have not had to do that for more than 10 years. We want to make our services as affordable as possible for everyone, whether self pay, CLASS (Community Living Assistance and Support Services) program sponsorships, or full and partial scholarships. We do not file for insurance reimbursement since most insurance companies still consider this activity experimental. If they reimburse the allowed sessions are very limited and the majority of our clients will need continued therapy for many years.

<b>Line item Budget:</b>		
<b>Line Item Description</b>	<b>Total Project Funds Allocation</b>	<b>Gordon Hartman Funds Allocation</b>
Facility Rent	\$4,600	\$1,533
Feed, Shavings, Hay, Supplements	\$5,496	\$1,832
Veterinary Care and Medications	\$360	\$180
Farrier Care	\$800	\$289
Barn Manager & Horse Trainer Fees	\$4,796	\$479
Rider Expenses (Instructor fees, Vol Coord, transcription)	\$6,875	\$687
<b>TOTAL:</b>	<b>\$22,927</b>	<b>\$5,000</b>

**BOARD OF DIRECTORS**

**LIST OF BOARD DIRECTORS**

<b>Name &amp; Office Held</b>	<b>Corporate Affiliation</b>
Kerstin Fosdick, President	Private Business
Patricia Lucas, Vice President	Retired Air Force
Lisa Cornell, Secretary	Private Business
Bruce Jennings, Client Representative	Private Business
Alison Gragg, Fundraising Chair	Private Business
Jolanda Straathof, Treasurer	Private Business
Clint Butler, CPA	Private Business
Justin Hoffman, Attorney at Law	Private Practice
Hacene Benchikha, CPSM	Valero